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3 Tips on Start-up Business Planning by [Marcus Tarrant](#)

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Creating a great start-up business plan is about much more than just the document. In fact most of the value that can be obtained by creating a plan is in the planning process itself. Starting with a template gives you some guidance on the end document structure, but does not assist you at all in creating a great plan. Anyone experienced in the art of business planning will use a structured and proven methodology. Such methodologies are seldom available to business founders directly, so they revert to using a template. This unfortunately is a false economy and really doesn't help at all in the planning process. For those founders with experience in business process and methodology design, they should start by developing a structured planning methodology, rather than worrying too much about the final document layout. If you are able to, put your template to the side and focus on developing a clear start-up methodology. Unfortunately much of this information is proprietary and hence you won't find much information online to assist.

Tip 2 - Ensure you employ a proven planning methodology

Your start-up business plan is not all about the document itself. The most important element of the planning process is aligning strategy with action and developing this in conjunction with all your team members. Proven planning methodologies are difficult to find and often considered proprietary information by the major consulting firms. When the author of this article was at Deloitte Consulting, we used methodologies that cost many millions of dollars and thousands of hours of experience to create. One of the best ways to access a proven planning methodology is by using a tool known as HyperQuestions. HyperQuestions are an innovative technique that drives your thinking via the use of an embedded methodology using very specific questions tailored to your business situation. Whilst you could search for "start-up business planning methodology in Google", unfortunately there is very little information that will help. Probably the best place to start on-line would be to Google HyperQuestions.

Tip 3 - Find out what planning methodologies will actually deliver results for the complexity associated with start-up businesses

Unlike creating a business plan for an existing business, start-up business plans usually have a much higher degree of difficulty. This is due to the fact that many of the key business model elements are not already structured. Whilst some think that this means a business plan is not required, it actually makes the planning more critical. A great plan can assist to guide you in the allocation of very scarce resources. Most business planning tools and methodologies do not handle this additional complexity. The leading strategic planning and business planning solutions do not take account of the fact that many of the planning foundations have not been established. Business Planning HQ Try to find a technique and methodology that has been developed specifically for Start-up businesses. Whilst tools such as the Osteralder Business Model generation may provide some assistance, they are considered to be too high level for creating an actionable allocation of resources.

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